

### **Entrustable Professional Activities:**

# A Once-in-a-Generation Opportunity to Advance Surgical Education

ABS-VSB EPA PROJECT GRAND ROUNDS

BRIGITTE K. SMITH, MD, MHPE

### Disclosures



- Member of the Vascular Surgery Board
  - Chair, Committee on EPAs
- Member of the ACGME Board of Directors
  - Milestones 2.0 Work Group



# Why Are We Talking About This?



PAPERS OF THE 133RD ASA ANNUAL MEETING

#### General Surgery Residency Inadequately Prepares Trainees for Fellowship

Results of a Survey of Fellowship Program Directors

Samer G. Mattar, MD,\* Adnan A. Alseidi, MD, FACS,† Daniel B. Jones, MD, FACS,‡
D. Rohan Jeyarajah, MD, FACS,§ Lee L. Swanstrom, MD, FACS,|| Ralph W. Aye, MD, FACS,¶
Steven D. Wexner, MD, FACS, FRCS, FRCS(Edin), PhD (Hon),\*\* José M. Martinez, MD, FACS,††
Sharona B. Ross, MD, FACS,‡‡ Michael M. Awad, MD, FACS,§ Morris E. Franklin, MD, FACS,||||
Maurice E. Arregui, MD, FACS,¶¶ Bruce D. Schirmer, MD, FACS,\*\*\* and Rebecca M. Minter, MD, FACS†††

Ann Surg 2013

**EDUCATION** 

# Are General Surgery Residents Ready to Practice? A Survey of the American College of Surgeons Board of Governors and Young Fellows Association

Lena M Napolitano, MD, FACS, FCCP, FCCM, Mark Savarise, MD, FACS, Juan C Paramo, MD, FACS, Laurel C Soot, MD, FACS, S Rob Todd, MD, FACS, Jay Gregory, MD, FACS, Gary L Timmerman, MD, FACS, William G Cioffi, MD, FACS, Elisabeth Davis, PhD, Aiit K Sachdeva, MD, FRCSC, FACS

JACS 2014



New York Times Dec 12, 2013



# Why are *We* Talking About This?



A comparison of the knowledge base and surgical skills of integrated versus independent vascular surgery trainees

J Vasc Surg 2016

Robyn A. Macsata, MD, a,b and Stephen Fernandez, MPH, Washington, D.C.; and Hyattsville, Md

Comparison of the integrated vascular surgery resident operative experience and the traditional vascular surgery fellowship

Adam Tanious, MD, MMSc, Mathew Wooster, MD, Andrew Jung, BA, Peter R. Nelson, MD, MS, Paul A. Armstrong, DO, and Murray L. Shames, MD, Tampa, Fla

J Vasc Surg 2017

Perceptions of Society for Vascular Surgery Members and Surgery Department Chairs of the Integrated 0 + 5 Vascular Surgery Training Paradigm

Misaki Kiguchi, MD,\* Andrew Leake, MD,\* Galen Switzer, PhD,† Erica Mitchell, MD,<sup>‡,§</sup> Michel Makaroun, MD,\* and Rabih A. Chaer, MD\*

J Surg Ed 2014



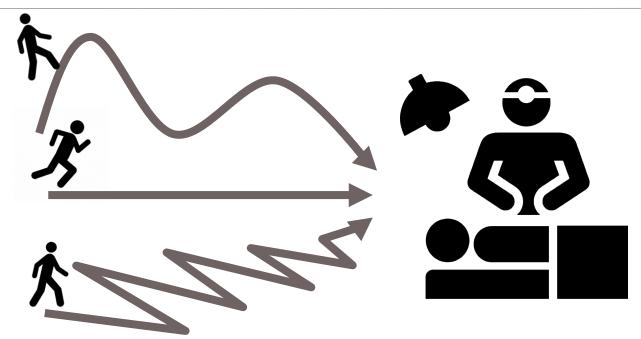
POINT/COUNTERPOINT

Point/Counterpoint: So you think you can make a vascular surgeon in 5 years?

Publish date: February 1, 2016







Fixed Time — Variable Outcome



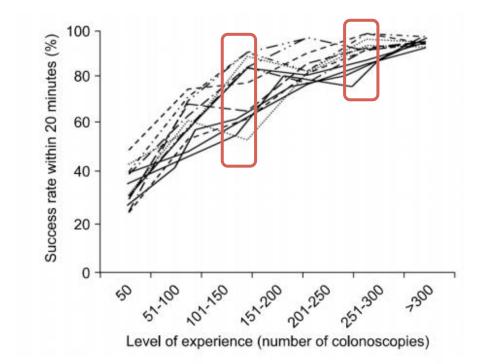


Figure 2.1 Number of colonoscopies to attain proficiency

"Enough" cases

"Index" cases

"The hardest" cases



#### Readiness of US General Surgery Residents for Independent Practice

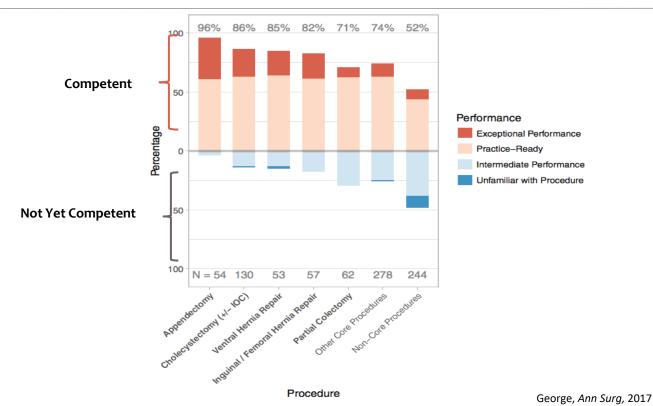
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Brian C. George, MD, MAEd,* Jordan D. Bohnen, MD, MBA,† Reed G. Williams, PhD,‡
Shari L. Meyerson, MD, MEd,§ Mary C. Schuller, MSEd,§ Michael J. Clark, PhD,¶
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Keith D. Lillemoe, MD,* Joseph B. Zwischenberger, MD,§§§ Gary L. Dunnington, MD,†
Debra A. DaRosa, PhD,§ and Jonathan P. Fryer, MD, MHPE§, on behalf of the Procedural Learning and
Safety Collaborative (PLSC)
```

(Ann Surg 2017;266:582-594)







### Vascular Surgery Graduates' Competence

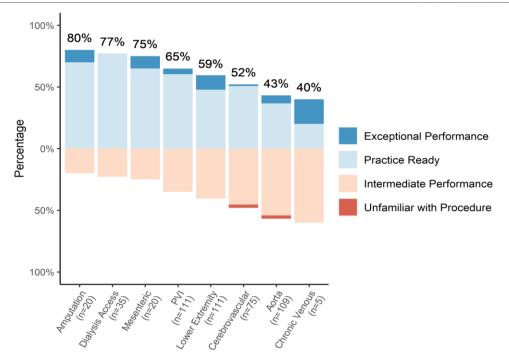


#### 43 senior trainees

- 16 PGY5 residents
- 27 PGY7 fellows

#### 15 Institutions

- 9 integrated programs
- 13 fellowship programs



Percentage on the top of each bar represents % of assessments indicating competence (Practice Ready and Exceptional Performance)

**Unpublished SIMPL Data** 

# **Goal System**





Fixed Outcome, Time Variable

# Competency-Based Medical Education (a.k.a. "time-variable")



#### **Current Approach**

- Focuses on process of education
  - Required experiences
  - Duration of training is time-based
- General principle is the same experiences for all
- Assessment is based on summative end-ofrotation evaluations
- May result in a <u>variable product</u> reflecting different rates of learning
- Typical tool for remediation is <u>more time</u> in training

#### **CBME**

- Focuses on the outcome of education
  - Required competencies or skills
  - Duration of training = competence
- General principle to get to the same minimum level for all
- Assessment is frequent, formative, and workplace based
- May result in variable time-to-completion reflecting different rates of learning
- Typical tool for remediation is to focus on deficient areas

#### Ortho Pilot Results





- Modular curriculum (21 modules)
- Had to meet basic rotation or module requirements before going on to advanced
- Stay on any given module until all competencies achieved for same
- Had to complete all 21 modules to complete program
- Progressed at trainee's own speed
- Formal feedback to trainee increased 5-fold compared to traditional model
- After 4 years, up to 2/3 of trainees were completing program up to 1 year
   ahead of traditional schedule

### How do we know our graduates are competent?

### **ASSESSMENT**

#### **Current Assessments**



- End-of-Rotation evaluations
- VSITE
- Milestones / CCC
- Case Logs (case volume as surrogate for "competence")
- QE/CE
- Fundamentals of Vascular Surgery
- 360 evaluations

#### **FRAMEWORKS**

simplify / organize complex phenomena

## ACGME 6 Core Competencies: Framework



- 6 Competencies to be a Physician
  - Sub-competencies and milestones are specialty-specific
- Influence Curriculum
  - Attention to non-technical and "noncognitive" skills

Medical Knowledge





Professionalism

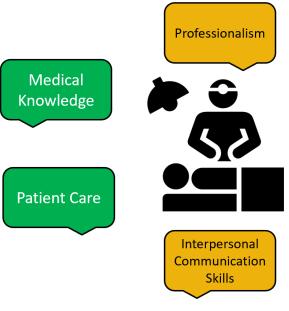
Interpersonal Communication Skills Systems-Based Practice

Practice-Based Learning & Improvement

### ACGME Milestones: <u>Assessment</u> of Competencies



- Behavioral anchors within a Likert scale
- Assessed over long-term (q 6 months)
- Integration of multi-source assessment
- CCC response process
- Improve feedback



Systems-Based Practice

Practice-Based Learning & Improvement

### Milestones



#### **Patient Care 1: Patient Data**

Elicits & presents

a history and performs a vascular exam relevant to presenting complaint



Orders & interprets diagnostic

diagnostic testing; establishes differential

Level 2

patient data; organized hierarchical differential for basic diseases, including 1° and 2° trx options

**Synthesizes** 



**Synthesizes** 

patient data; organized hierarchical differential for

complex

diseases, including 1° and 2° trx options



Level 5

**Synthesizes** patient data;

organized
hierarchical
differential for
rare diseases, and
variants of
complex diseases



Vascular Surgery Milestones 2.0

## Clinical Competency Committee



#### **DATA**

- 1) VSITE
- 2) Op Logs
- 3) End-of-rotation evals



#### **DECISION**

Milestones ratings (competence)

#### **DELIBERATION**

- 1) Most recent interaction
- 2) Best or worst interaction
- 3) Performance on other subcompetencies

# Current Assessments May Be (Are) Inadequate



- Remote from moment of behavior
  - Recall bias
  - Recency bias
- Isolated competencies
  - Milestones
  - VSITE: Medical knowledge
  - Simulation: Technical skills
- Macro-assessments
  - O Validity of assessment improves with greater # of "observations"
- "Experiences" (case volume, time) poor surrogates for competence

### **Program Director Attestation**



I certify that I have reviewed the foregoing application and that to the best of my knowledge and belief the information provided is correct.

I certify that the applicant is an ethical physician of good moral standing and has satisfactorily completed or is expected to complete satisfactorily a chief residency year in general surgery in a program accredited by the Accreditation Council for Graduate Medical Education under my direction.

I certify that the applicant has obtained at least six operative performance assessments performed by me or another faculty member during the applicant's residency training.

I certify that the applicant has obtained at least six clinical performance assessments performed by me or another faculty member during the applicant's residency training.

I certify that the applicant has successfully completed the ABS Flexible Endoscopy Curriculum.

I certify that the applicant exhibits sufficient medical knowledge; ability to apply basic science to surgery; diagnostic and manipulative skills; surgical judgment; technical operative expertise; and interpersonal skills as to be considered fully prepared for independent responsibility as a Specialist in Surgery. The applicant is recommended for examination.

SIGNATURE of Program Director:

#### Failure on a Vascular Surgery Board-American Board of Surgery Examination does not predict cardiovascular outcomes in the Society for Vascular Surgery Vascular Quality Initiative



Larry W. Kraiss, MD,<sup>a,\*</sup> Ragheed Al-Dulaimi, MD, MPH, MSc,<sup>b</sup> Jack L. Cronenwett, MD,<sup>c,\*</sup> Philip P. Goodney, MD,<sup>c,\*</sup> Daniel G. Clair, MD,<sup>d,#</sup> John "Jeb" Hallett, MD,<sup>e,\*</sup> Robert Rhodes, MD,<sup>f,#</sup> Joseph L Mills, MD,<sup>g,#</sup> Angela P. Presson, PhD,<sup>h</sup> and Benjamin S. Brooke, MD, PhD,<sup>a,\*</sup> Salt Lake City, Utah; Flint, Mich: Lebanon, NH: Columbia and Charleston, SC; and Houston, Tex

- Vascular Surgery Board American Board of Surgery
  - Ever failed a VSB-ABS exam (QE or CE)
- Vascular Quality Initiative
  - Primary Outcome: Major Adverse Cardiac Event + Post-Operative Death
- Results: "ever failed" had non-inferior post-op cardiovascular outcomes

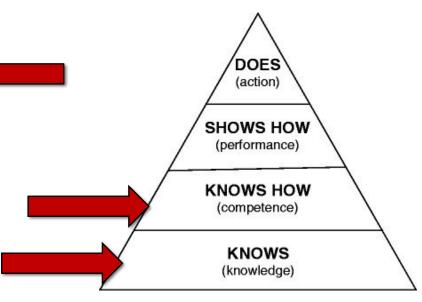
**Conclusions:** VSB-ABS examination performance by SVS-VQI surgeons does not correlate with registry-reported mortality or cardiovascular complications. Increasing surgical experience is strongly associated with lower odds of cardiovascular morbidity and death. (J Vasc Surg 2020;72:1753-60.)

## QE / CE



# Outcomes in VQI

- Patient Care (Tech Skills)
- Medical Knowledge
- Professionalism
- Communication
- Systems-Based Practice
- Practice-Based Learning
   & Improvement



# Framing the problem





Dissatisfied with assessment systems

Transparency and shared model for increasing autonomy

Competency framework removed from clinical work

We produce a heterogeneous product

# EPAs as a possible solution



EPAs define discrete elements of surgical care that assessors can relate to and more objectively evaluate.

EPAs start with the end in mind: what do you expect all graduating vascular trainees to be able to do independently?





# **Principles Guiding Scope Council**

- Individual resident is unit of assessment
- Milestones and EPAs are complementary
- Purpose is to define core elements of vascular surgery
- Entrustment to be based on frequent, formative microassessments

- All trainees must be assessable on the activities included at all ACGME-accredited sites
- Over time, this model may replace some current elements of certification
- EPAs will complement other materials, such as case logs
- The suite should reflect ABS-VSB definition of vascular surgery

# **Entrustable Professional Activities (EPAs)**



- Entrustable professional activity (EPA): a unit of professional practice that can be fully entrusted to a trainee once s/he has demonstrated the necessary competence to execute this activity unsupervised.
- EPAs are the core professional activities that together constitute the mass of critical elements that define Vascular Surgery
- The list of EPAs is a *Framework*

# The list of Entrustable Professional Activities is a Framework outlining the core of Vascular Surgery

15 EPAs to be a Vascular Surgeon (integrate the 6 competencies of a physician)



# 15 Vascular Surgery EPAs

#### Evaluate and Manage a Patient with

- 1. Cerebrovascular disease
- 2. (need for) Dialysis access
- 3. Traumatic or iatrogenic vascular injury
- 4. Peripheral arterial aneurysm
- 5. Claudication
- 6. Chronic limb threatening ischemia
- 7. Acute limb ischemia
- 8. (need for) Amputation

- 9. Chronic venous disease
- 10. Acute venous thromboembolic disease
- 11. Asymptomatic aorto-iliac aneurysm
- 12. Symptomatic / ruptured aortoiliac aneurysm
- 13. Chronic mesenteric disease
- 14. Acute mesenteric disease
- 15. Type B aortic dissection









**Aortic Aneurysm** 









**Dialysis Access** 







#### **EPAs Chosen to Represent:**

- Undeniable **core** of a vascular surgeon
- Common conditions (encountered frequently at every program)
- Include other essential nontechnical skills
  - Communication
  - Systems-based practice
- Management of the **entirety of the** disease process

#### How Do We ASSESS EPAs?





## Workplace-Based Assessment



- An essential element of Competency-Based Medical Education (as opposed to time-based)
- Assessment that takes place during the process of actual clinical care
  - Converts everyday patient care into an opportunity for assessment
  - Assessment occurs in real time
  - Occurs across multiple contexts and conditions
  - Allows assessment of all aspects of care including professionalism and communication skills

### **Holistic View**





Would you trust this learner to perform this task without supervision?

Evaluate & Manage a patient with acute critical limb ischemia

The ED just called about a patient with a "cold leg."



Ok. Go see the patient, and if they don't need OR tonight, we can discuss in the morning.

Would you trust this learner to perform this task without supervision?

### **EPA requires proficiency in multiple competencies simultaneously**

PC1: Patient Data PC5: Procedural Prep PC8: Vasc Imaging

MK1: Procedural Rationale - Basic MK5: Procedural Rationale - Intermediate Evaluate & Manage patients with acute critical limb ischemia



**SBP2: Coordination of Care** 

Prof1: Integrity
Prof3: Admin Tasks

IC\$1&2: Comm with patients & healthcare team

# **EPAs: Under the Hood**

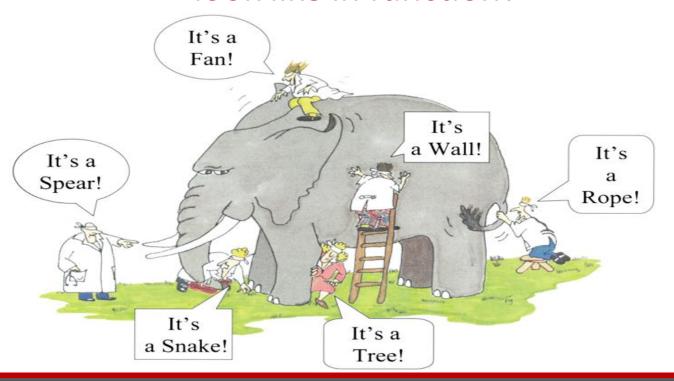






EPA	Competency	Sub-Competency	Milestone
Evaluate & Manage patients with acute critical limb ischemia	Patient Care	PC1: Patient Data PC5: Procedural Prep PC8: Vasc Imaging	Milestone L1
			Milestone L2
	Medical Knowledge	MK1: Procedural Rationale - Basic MK5: Procedural Rationale - Intermediate	Milestone L1
			Milestone L2
	Systems-Based Practice	SBP2: Coordination of Care	Milestone L1
			Milestone L2
	Interpersonal & Communication Skills	ICS1&2: Comm with patients & healthcare team	Milestone L1
			Milestone L2
	Professionalism	Prof1: Integrity Prof3: Admin Tasks	Milestone L1
			Milestone L2
THE AMERICAN BOARD OF SURGER	39		

# Reductionist vs Holistic: What does a competent surgeon really look like in function?







I can let the resident start and scrub in for the key portion



Not documented

No standardized behavior descriptions

# Trust / Entrustment in Clinical Care



#### Competence

Knowledge and Skill to perform the activity

#### Integrity

- Truthfulness
- Benevolence

#### Reliability

- Conscientiousness
- Predictable behavior

#### Humility

Recognition of own limitations and willingness to ask for help

## I trust this trainee to perform this activity with:



# EPAs are assessed using an Entrustment Scale



# EPA Assessment App

Developed exclusively for the American Board of Surgery



# ABS EPA App developed by SIMPL:

a data collection method for workplace performance assessment



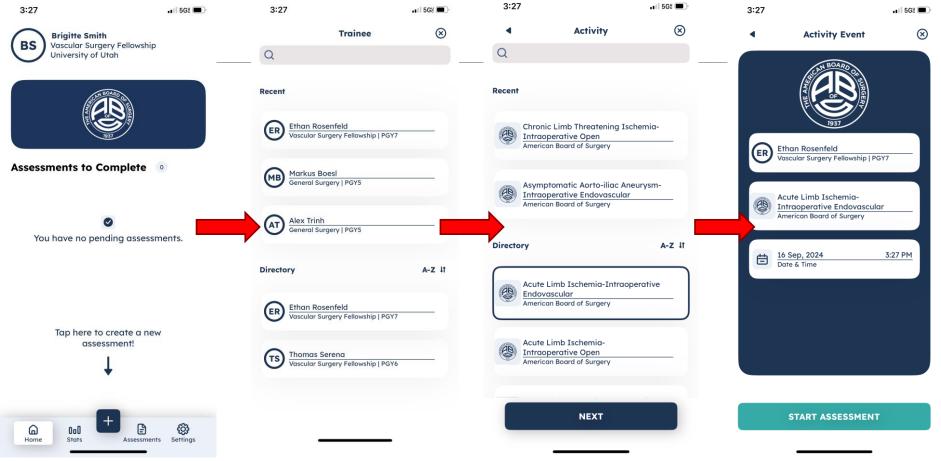
- 1. EPA assessment is created
- 2. Notification automatically sent to counterpart's smart phone

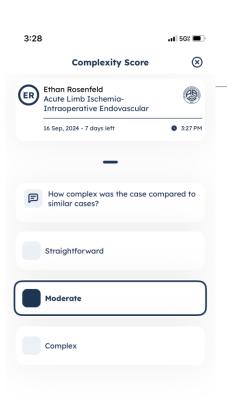
- 3. Users complete assessment
  - a. Case complexity
  - b. Entrustment
- 4. Faculty dictate feedback

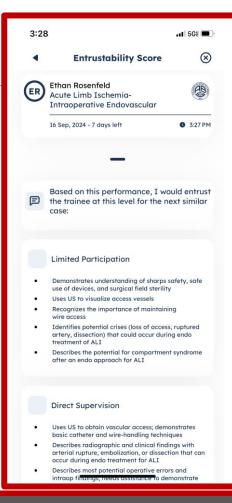
















#### Direct Supervision

3:28

Uses US to obtain vascular access; demonstrates basic catheter and wire-handling techniques

... 5GE

 $\otimes$ 

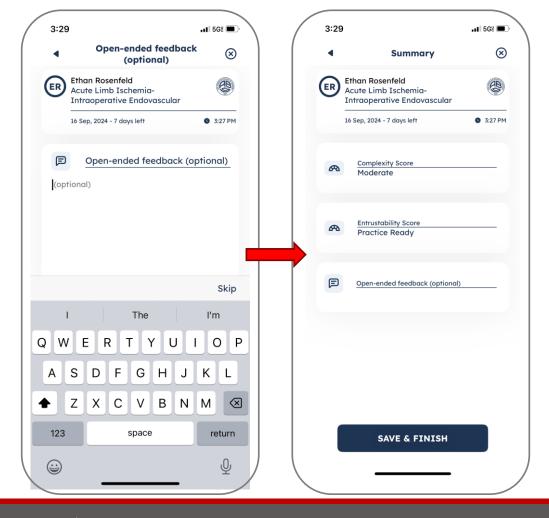
- Describes radiographic and clinical findings with arterial rupture, embolization, or dissection that can occur during endo treatment for ALI
- Describes most potential operative errors and intraop findings; needs assistance to demonstrate how to avoid errors
- Describes findings with arterial injury, venous injury, and dissection that can be encountered during endo treatment for ALI

#### Indirect Supervision

- Performs a diagnostic angiogram, efficiently traverses a stenosis, and delivers stents/balloons to the appropriate location
- Develops an endo plan (percutaneous or hybrid) with backup options if the initial plan fails; demonstrates understanding of device limitations based on a patient's anatomy and device instructions for use
- Describes an appropriate response to loss of arterial access, dissection, embolization, or arterial rupture during endo intervention for ALI

#### Practice Ready

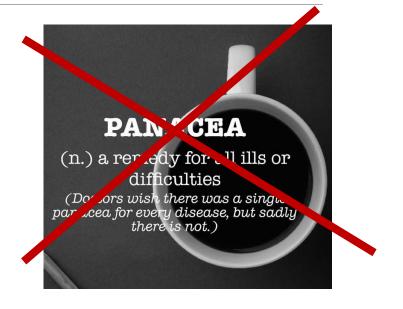
- Plans and performs an intervention, including appropriate endo/thrombectomy device sizing and selection and alternate access (pedal, brachial) thrombectomy devices
- Anticipates patient-specific complications during endo intervention for ALI (potential arterial injury from small access, heavily calcified lesion, difficult iliac bifurcation, long lesion); describes appropriate management of the complication, including conversion to an open procedure.



# Assessment of EPAs



- Workplace-based
- Direct observation
- "Real Time" (expires in 7 days)
- Construct: Entrustment



Everything we care about CANNOT be assessed through direct observation in the clinical setting!

# Addition by Subtraction

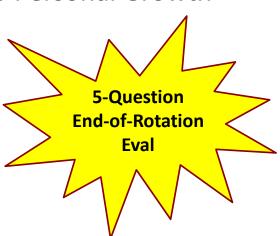


- Elimination of less meaningful assessments
  - End-of-Rotation Evaluation
- Grounding of CCC conversations
  - Efficiency
  - Validity of ratings (data-informed)
- Enhancement of career transition handoffs
- Potential for integration with and automation of ACGME required elements
  - O 'Case logs,' milestones maps, faculty development

# What is Missing?



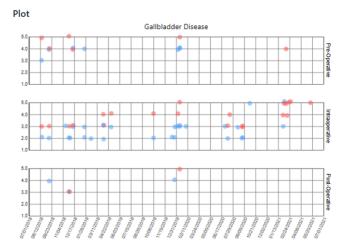
- SBP1: Patient Safety
- SBP2: Quality Improvement
- PBLI2: Reflective Practice, Commitment to Personal Growth
- P1: Professional Behavior
- P2: Ethical Principles
- P3: Accountability, Conscientiousness
- P4: Self-Awareness, Help-Seeking



# CCC / PD Use

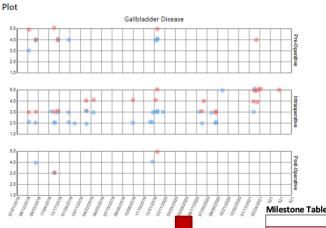


- Dashboard reports to inform CCC discussion
- "pre-populate" Milestones
- Feedback transcripts provide supporting examples



# CCC: Convert EPA Ratings to Milestones





Based on summative entrustment decisions for EPAs rating for assigned milestones result



PC1 Level 3 PC2 Level 2 PC3 Level 2 PC4 Level 3 MK2 Level 3 ICS1 Level 3

CCC reviews micro-

CCC reviews microassessment data and makes summative rating by phase

Milestone Table:				
	Preoperative/Assessment	Intraoperative/Procedural	Postoperative/Disposition	
1	PC1 L1	PC2 L1	PC4 L1	
Limited	MK2 L1	PC3 L1	ICS1 L1	
Participation	ICS1 L1	MK2 L2		
	PBLI1 L1			
2	PC1 L2	PC2 L2	PC4 L2	
Direct	MK2 L2	PC3 L2	ICS1 L2	
Supervision	PBLI1 L2	<b>—</b>		
	ICS1 L2			
3	PC1 L3	PC2 L3	PC4 L3	
Indirect	MK2 L3	PC3 L3	ICS1 L3	
Supervision	ICS1 L3	MK2 L3	MK2 L3	
4	PC1 L4	PC2 L4	PC4 L4	
Practice	MK2 L4	PC3 L4	ICS1 L4	
Ready	PBLI1 L4	MK2 L4		
	ICS1 L4	PBLI1 L4		



# Trainee and Faculty Use

- All: Speak the entrustment language
- Evaluator: Give specific feedback related to entrustment behaviors
- Trainee: Have an autonomy plan and communicate in a shared language



# EPA: Evaluate and manage a patient with cerebrovascular disease: How rating is framed *post performance*

#### **Intra-Operative Phase**

2 Direct Supervision

Demonstrates meticulous tissue handling adjacent to nerves and arteries, particularly at the level of the carotid sheath

Sometimes does not use both hands in a coordinated manner, often tentative Identifies most steps of the procedure (inflow/outflow control) and the equipment required (shunt, neuromonitoring)

Requires prompting to advance the procedure

**Feedback for trainee:** "Your dissection of the carotid bifurcation was meticulous, with attention to adjacent nerves."

"You need to work more on using your left hand in tandem with your right to better dissect out inflow/outflow control."

### EPA: Evaluate and manage a patient with cerebrovascular disease:

How to use pre-performance to define next step (Zone of Proximal Development)

#### **Intra-Operative Phase**

#### **Pre-op discussion: Faculty**

"I want you to focus on using both hands in a coordinated manner, particularly while dissecting the distal internal carotid artery."

3 Indirect Supervision

Demonstrates meticulous tissue handling adjacent to nerves and arteries, particularly at the level of the carotid sheath

Identifies all steps of the procedure (inflow/outflow control) and the equipment required (shunt, neuromonitoring)

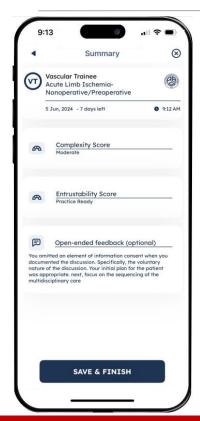
Does not require prompting to advance the procedure

#### **Pre-op discussion: Trainee**

"Could I work on dissecting out the distal internal carotid artery?"

# Use Your Data (resident)

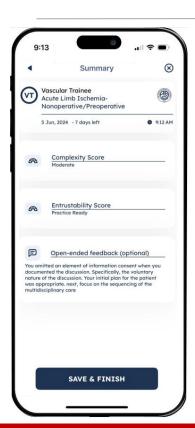




- Chief resident on overnight call with a VA surgeon with whom they do not regularly work / operate
- Consult: Acute critical limb ischemia
- Review your data
  - O Past 2 months 10 ALI cases
  - 5 different university surgeons
  - O Entrustment Level: Practice Ready

# **Use Your Data**

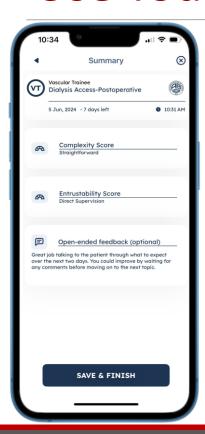




"I have done 15 ALI cases at the entrustment levels of 'Practice Ready' in the past 2 months. Do you think I can take the PGY2 through this thrombectomy?"

# **Use Your Data**

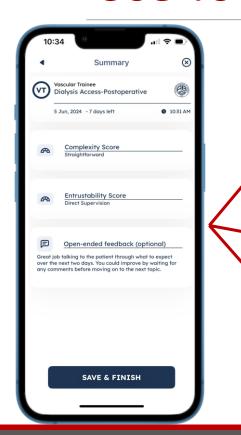


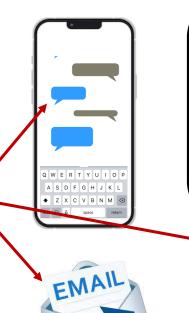


- Junior resident on vascular surgery rotation with single surgeon at community hospital
- Case: Elective AV fistula creation
- Review your data
  - O Past month 10 AVFs
  - Single surgeon
  - Entrustment: Direct Supervision

# **Use Your Data**







"I have noticed that I have been at the Direct Supervision entrustment level for the past ten AVF creations."

"What can I improve upon to get to the Indirect Supervision level?"

OR

"Could I try to get proximal and distal control of the brachial artery?"



# Purposes / Goals of EPA Assessments



- Documentation
- Increase frequency of assessment (reliability)
- Mitigate recall bias
- Increase feedback (accelerate learning!)
  - Frequency
  - Quality
- Make language of assessment clinically relevant
- Predictive analytics (?)
- Move toward CBME

# How will this be used?



- Eventually...Competency-Based Board Eligibility
- Leveraging Board's strength in assessment and role as convener
- Intent is frequent, formative assessment oriented to entrustment for autonomy and competence on core skills
  - Customized dashboards in development for key stakeholders (residents, faculty, PD's, RA's, CCC's)
- First-year goal is progressive engagement
- Summary will be required for class of 2029 VSB QE application
  - Goal at outset would be for all graduates to demonstrate practice ready performance on all EPAs\*

# What about time variability?



- Promotion in place concept
  - "Sheltered independence"—retaining advanced resident experience while honoring achieved skills



- Flexibility in training
- Potential for scaled autonomy as competence is demonstrated
- Focus on quality and consistency of product
- Some agnosis pending actual data on impact



# **EPA Resources**





Get Certified > Stay Certified V Check A Certification V EPAs V Resources V

Get Certified > Entrustable Professional Activities (EPAs) > EPAs for Vascular Surgery



About the ABS V Contact Us V Log in V Q Search

THE VASCULAR SURGERY EPAS

#### 15 EPAs for the assessment of vascular surgery residents

There are a total of 15 core EPAs that will be evaluated for vascular surgery (VS). They are:

- Cerebrovascular disease
- Dialysis access
- Traumatic / iatrogenic vascular injury
- Peripheral arterial aneurysm





# Thank You Questions?

Feedback and questions may also be directed to smith.brig13@gmail.com

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